TOWN OF CORNWALL
2023-24 OPERATING BUDGET

	Budget 2022 to 2023	Forecast	Budget 2023/24
REVENUE			
CIVIC CENTRE REVENUE			
Curling Club Rent	13,872.00	14,579.47	15,745.83
Other Income(Civic Centre Rental)	2,000.00	3,674.28	3,000.00
TOTAL: CIVIC CENTRE REVENUE	15,872.00	18,253.75	18,745.83
PARKS and RECREATION			
Recreation Programs - Winter	50,000.00	42,838.13	43,000.00
Recreation Programs - Fall	55,000.00	65,579.42	60,000.00
Recreation Programs - Summer	90,000.00	134,279.62	110,000.00
Recreation Programs - Spring	35,000.00	44,341.00	40,000.00
Events Revenue	9,500.00	13,087.98	10,000.00
Subtotal Programs	239,500.00	300,126.15	263,000.00
Swimming Lessons	6,500.00	7,525.20	7,000.00
Pool Programs	7,500.00	9,411.75	8,500.00
Sub-total: Pool	14,000.00	16,936.95	15,500.00
Ball Field Rentals	9,000.00	10,349.07	9,200.00
Turf Field Rental	40,000.00	39,274.39	35,000.00
High Ropes Lease Rental	3,870.00	3,870.13	4,200.00
Court Rentals	4,000.00	4,956.77	4,000.00
Sub-total: Sport Field Rentals	56,870.00	58,450.36	52,400.00
Grants - Recreation	2,500.00	3,000.00	3,000.00
Grants - Wage Subsidies	85,000.00	95,400.90	90,000.00
Grants- Wage Subsidies Maintenance	32,000.00	27,859.41	30,000.00
Grants - Recreation Leadership	5,000.00	5,000.00	5,000.00
Sub-total: Grants	124,500.00	131,260.31	128,000.00
Book Launch Revenue	0.00	80.00	0.00
Miscellaneous revenue	0.00	550.51	0.00
TOTAL PARKS and RECREATION	434,870.00	507,404.28	458,900.00
OTHER REVENUE			
Municipal property taxes	2,599,048.90	2,738,676.00	3,016,099.78
Prov Property Tax Credit	628,810.39	757,014.25	833,698.66
Farm Tax Rebate	-4,000.00	-4,209.60	-4,300.00
Equalization Grant	387,000.00	387,047.76	419,028.57
MCEG Grant	245,649.24	224,244.08	468,614.67
COVID Funding Revenue	40,385.68	51,773.00	0.00
FIONA Funding Revenue	0.00	261,956.00	0.00
Sewer & Water Utility	100,000.00	100,000.00	100,000.00
Investment Income	5,000.00	15,822.45	5,000.00
Investment Income from CADC	0.00	14,603.48	0.00
Building Permits & Subdivision fees	75,000.00	94,520.22	55,000.00
Fines	55,000.00	54,940.41	55,000.00
Charging Stations	0.00	350.40	300.00

TOWN OF CORNWALL
2023-24 OPERATING BUDGET

	Budget 2022 to 2023	Forecast	Budget 2023/24
Miscellaneous Revenue (Bank)	2,000.00	2,000.00	2,000.00
Miscellaneous Revenue (Town Hall)	2,500.00	7,569.52	5,000.00
Transit	0.00	807.50	750.00
TOTAL OTHER REVENUE	4,136,394.21	5,542,202.74	4,956,191.68
TOTAL REVENUE	**$ 4,587,136.21**	**$ 6,067,860.77**	**$ 5,433,837.51**
EXPENSE			
SALARIES & BENEFITS			
Salaries - Administration	271,827.99	222,518.10	261,495.37
EI Expense	5,140.82	3,730.30	4,237.65
CPP Expense	13,199.40	10,513.07	11,519.06
WCB Expense	3,265.12	3,265.12	4,658.04
Pension Expense	10,250.54	5,688.90	13,221.51
Medical Expense	3,409.33	4,041.86	5,817.47
Retirement reserve	4,800.00	4,800.00	5,184.00
TOTAL SALARIES & BENEFITS	311,893.20	254,557.35	306,133.11
ADMINISTRATION			
Amortization - Admin	41,183.29	18,495.76	18,495.76
Amortization Intangible Assets	0.00	22,687.53	22,687.53
FCM Annual Meeting	6,175.00	4,340.40	17,000.00
Meetings/Events/Newsletter	6,500.00	8,018.43	7,000.00
Council Honorariums	45,922.00	50,086.99	58,074.30
Election	34,000.00	29,331.36	0.00
Advertising	4,000.00	7,623.32	7,500.00
Debit Machine Charges	5,000.00	5,208.01	5,480.00
Donations	7,500.00	7,486.97	7,500.00
Insurance	60,863.65	68,614.46	61,545.18
OfficeSupplies/Postage/Photocopying	14,500.00	10,946.75	15,000.00
Telephone /Pager/Fax	38,800.00	35,097.15	38,000.00
Training/Development	7,000.00	2,435.23	7,000.00
Travel	1,250.00	1,046.07	1,250.00
Miscellaneous - Admin.	5,000.00	10,181.89	10,000.00
Staff Fund	1,500.00	1,500.00	1,500.00
Interest on Debt Retirement	46,932.82	44,898.41	49,202.91
Communities 13 Prop Tax	11,000.00	10,617.82	11,148.71
Communities 13 Capital Fund	16,415.00	16,415.00	16,415.00
TOTAL ADMINISTRATION	363,041.76	355,031.54	354,799.39
RECREATION EXPENSE			
Amortization - Recreation	121,060.03	224,145.67	131,725.04
Recreation Programs -Winter Expense	5,000.00	3,618.32	5,000.00
Recreation Programs - Fall Expense	7,000.00	5,899.59	7,000.00

TOWN OF CORNWALL
2023-24 OPERATING BUDGET

	Budget 2022 to 2023	Forecast	Budget 2023/24
APM Center Rental	2,800.00	2,372.36	2,500.00
Recreation Programs -Spring Expense	7,000.00	6,429.74	7,000.00
Recreation Programs -Summer Expense	20,000.00	19,090.02	22,000.00
Sub-total: Programs	41,800.00	261,555.70	43,500.00
BallFields	10,500.00	7,433.70	8,000.00
Volleyball/Basketball	2,000.00	3,508.66	3,600.00
Environmental Initiatives	10,000.00	1,511.37	20,000.00
Parks & park equipment maintenance	18,000.00	17,107.49	18,000.00
Parks Property Maintenance	16,500.00	15,912.88	17,000.00
Recreation Tools and Supplies	3,500.00	3,861.09	4,000.00
Sub-total: Parks Maintenance	38,000.00	36,881.47	39,000.00
Recreation Activity Credit	5,000.00	460.00	2,000.00
Events Expense	17,500.00	18,909.55	36,000.00
Sub-total: Pool	7,800.00	8,166.65	9,600.00
Sub-total: Grants	2,500.00	240.00	750.00
Recreation Training & Development	3,700.00	433.01	3,700.00
Recreation Travel	3,000.00	597.99	3,000.00
Salaries - Recreation	742,676.00	671,843.43	815,142.22
Recreation Benefits	93,307.00	81,208.00	102,411.38
Recreation Retirement Reserve	0.00	8,600.00	8,600.00
Subtotal Salaries and Benefits	835,983.00	761,651.44	926,153.60
Recreation Trailers	0.00	960.28	1,000.00
Van	2,600.00	1,409.76	1,500.00
2011 1 ton Ford Truck	3,000.00	3,310.95	3,500.00
2017 Chevy Silverado Truck	3,000.00	1,637.46	3,000.00
2008 Ford Ranger Truck	3,000.00	2,100.73	4,000.00
2007 SILVERADO CHEVY TRUCK	0.00	737.57	0.00
2012 Ford F150 Super Cab	5,000.00	4,188.51	4,000.00
2017 Ford F-150	3,000.00	2,478.73	3,500.00
Sub-total: Recreation Vehicles	19,600.00	16,823.99	20,500.00
TOTAL: PARKS AND RECREATION	1,118,443.03	1,118,173.53	1,247,528.64
TOWN FACILITIES			
Recreation Buildings - Amortization	35,355.23	71,547.97	37,194.04
Sub-total Amortization	35,355.23	71,547.97	37,194.04
Dry Storage Building Tower Lane	0.00	1,275.84	2,000.00
Sub-total Dry Storage Building	0.00	1,275.84	2,000.00
Civic Centre - Electricity	21,000.00	19,336.44	21,000.00
Civic Centre - Heat	9,000.00	9,336.84	10,000.00
Civic Centre -Maintenance & Repairs	21,000.00	19,809.15	21,000.00
Civic Centre - Taxes, sewer & water	6,000.00	6,007.08	6,300.00
Sub-total Civic Centre	57,000.00	54,489.50	58,300.00

TOWN OF CORNWALL
2023-24 OPERATING BUDGET

	Budget 2022 to 2023	Forecast	Budget 2023/24
Clubhouse Electricity	8,500.00	9,303.89	9,000.00
Clubhouse Heat	7,000.00	4,093.75	5,500.00
Clubhouse Maintenance and Repairs	15,000.00	15,230.51	18,000.00
Clubhouse Water and Sewer	1,500.00	1,467.79	1,500.00
Subtotal Clubhouse	32,000.00	30,095.94	34,000.00
Maint. Building Maint. & Repair	10,000.00	10,842.05	11,000.00
Maint. Building Taxes, Water & Sew.	5,000.00	5,738.03	6,300.00
Maint. Building Heat	5,500.00	6,286.81	6,300.00
Maint. Building Electricity	4,000.00	3,932.05	4,000.00
Maint. Building Subtotal	24,500.00	26,798.94	27,600.00
Terry Fox Sports Complex General	2,000.00	3,801.76	17,200.00
Ballfield Electricity	2,000.00	1,753.00	2,200.00
Turf Field - Electricity	10,000.00	7,197.50	10,000.00
Turf Field - Maintenance & Repair	5,000.00	3,010.68	5,000.00
Sub-Total Fields	19,000.00	15,762.94	34,400.00
Town Hall Electricity	18,000.00	17,588.21	18,000.00
Town Hall Maint. & Repair	20,000.00	19,979.32	20,000.00
Town Hall Taxes	22,000.00	24,591.84	23,000.00
Town Buildings Amortization	0.00	38,745.00	29,058.75
Subtotal Town Hall	60,000.00	100,904.37	90,058.75
TOTAL: TOWN FACILITIES	227,855.23	300,875.51	283,552.79
TOWN SERVICES			
Animal Control	12,312.00	12,312.00	12,558.24
Fire Dues	386,620.37	400,880.00	420,924.00
Policing Services	717,296.40	694,380.36	783,699.00
Citizens on Patrol	2,500.00	2,301.12	2,500.00
Charging Stations	1,500.00	1,662.48	2,000.00
Street Lights	95,000.00	87,082.51	95,000.00
Transit Expense	131,000.00	173,247.24	196,414.03
Watershed Group	4,000.00	4,000.00	4,000.00
Pat and the Elephant	10,000.00	10,000.00	10,000.00
Total Town Services	1,360,228.77	1,385,865.71	1,527,095.27
PLANNING			
Emergency Measures Plan	1,500.00	0.00	11,500.00
Annual Conference & Membership	4,500.00	4,500.00	4,500.00
Affordable Housing	5,000.00	19,596.26	12,000.00
Planning Training & Development	5,000.00	3,792.88	5,000.00
GIS	3,500.00	1,806.97	4,000.00
Salaries - Planning	201,347.26	184,136.01	273,436.16
Planning Benefits	35,467.50	30,493.95	45,390.30
Planning Retirement Reserve	0.00	3,574.32	3,600.00
Sub-total Salaries & Benefits	236,814.76	218,204.28	322,426.46

TOWN OF CORNWALL
2023-24 OPERATING BUDGET

	Budget 2022 to 2023	Forecast	Budget 2023/24
Planning Vehicle	3,000.00	1,965.13	3,000.00
Planning Vehicle Amortization	0.00	7,000.00	5,250.00
Planning Tools/Equipment	600.00	3,004.36	3,500.00
TOTAL: PLANNING	260,914.76	259,869.89	371,176.46
PROFESSIONAL SERVICES			
Fed.Cdn. Municipalities	1,900.00	1,800.00	1,900.00
Fed. PEI Municipalities	11,000.00	10,661.78	11,000.00
Professional Fees -audit/accounting	13,500.00	20,411.55	20,000.00
Professional Fees - engineering	5,600.00	6,060.60	6,000.00
Professional Fees -- legal	23,000.00	29,219.65	35,000.00
Professional Fees - Planning	0.00	21,824.34	5,000.00
Professional Fees - other	5,000.00	3,217.72	5,000.00
Information Technology	25,000.00	24,826.91	31,400.00
Engagement	5,000.00	1,260.95	5,000.00
Bylaw Enforcement	6,240.00	16,138.41	6,789.12
COVID-19	10,000.00	2,639.20	4,000.00
FIONA	0.00	301,076.12	0.00
TOTAL: PROFESSIONAL SERVICES	106,240.00	439,137.23	131,089.12
PUBLIC WORKS			
Amortization - Public Works	57,163.51	121,084.81	71,354.39
PW Maintenance and repairs	25,000.00	19,451.39	25,000.00
Sidewalk Maintenance	86,512.91	23,299.60	25,000.00
Grass Cutting Contract	22,701.60	12,892.00	20,000.00
PW Tools and Supplies	4,500.00	5,080.95	4,500.00
Custodial Supplies	5,500.00	6,351.32	6,000.00
Salaries - Maintenance	193,697.00	227,058.81	325,400.82
Maintenance Benefits	25,006.00	32,829.50	53,804.79
Salaries-Retirement Reserve	0.00	4,795.44	4,700.00
Sub-total: Salaries & benefits	218,703.00	264,683.75	383,905.61
Taxes	1,509.81	2,396.50	2,516.33
Tractor & trailer operating	6,500.00	6,256.72	6,500.00
Snow Removal Equipment	0.00	3,197.96	12,000.00
Snow Blower	500.00	0.00	500.00
2015 Chev Silverado	8,000.00	4,958.60	6,000.00
2015 Lamar Dump Trailer	500.00	0.00	500.00
Sub-total: vehicle operating	15,500.00	14,413.28	25,500.00
TOTAL: PUBLIC WORKS	437,090.83	469,653.59	563,776.32
TOTAL EXPENSE	**$ 4,185,707.58**	**$ 4,583,164.35**	**$ 4,785,151.10**
FUNDS REMAINING FOR CAPITAL	**$ 401,428.63**	**$ 874,138.15**	**$ 648,686.41**

TOWN OF CORNWALL 2023-24 OPERATING BUDGET			
	Budget 2022 to 2023	Forecast	Budget 2023/24
Capital Funded From Operations - Budgeted	401,344.00	296,151.00	648,672.00
Funds Remaining	$ **84.63**	$ **577,987.15**	$ **14.41**
Amortization Funds	254,762.04	382,621.93	315,765.50
Used for Capital Debt Repayment	$ **213,671.37**	$ **213,685.79**	$ **296,160.38**
Capital Reserve Funding	41,090.67	168,936.14	19,605.12
Total Capital Reserve Funding	$ **41,175.30**	$ **746,923.29**	$ **19,619.53**

Minerva McCourt, Mayor

March 23/23
Date

Kevin Coady, CAO

MARCH 23/23
Date

Town of Cornwall

Capital Budget 2023-24

	Project	Budget 2023/24
TOWN		
Public Works		
1	PW Shop	50,000
2	Concrete Upgrades	40,000
3	Speed Humps	7,500
4	Portable Radar	6,000
5	Civic Center Upgrades	24,400
Municipal Services		
1	Signs for Around Town	12,000
2	T3 Transit Capital Fund	148,856
3	Ergonomic Assessment Items	10,000
Parks - Rec		
1	Bridge Repairs	75,000
2	Replacement of Turf	1,512,500
3	Replace Acrylic Surface Tennis	35,000
4	Vehicle Replace. - 2008 Ranger	35,000
5	Basketball Courts	35,000
6	Playgrounds	100,000
6	Replace 18' Utility Trailer with 16' Trailer	6,500
7	Pool Vacuum	3,520
8	Basketball Courts/Drainage Primrose	200,000
	TOTAL TOWN	**2,301,276**
Carry Forward		
1	Phase 4 of Main Street Trail	1,041,598
2	Phase 3 Main Street Trail	1,239,521
3	TFSC Parking/Paving	100,000
4	Town Hall Repairs - Apex	5,000
5	MacPhail's Trail	2,200
6	Safety Netting TFSC	19,052
7	Snow Dog	7,500
8	Items moving the Main Street spatial plan forward	100,000
9	Main St Active Transport Trail Phase 1	20,000
10	Main St Active Transport Trail Phase 2 - will be 1,185,409	15,000
11	Kubota RTV +Tracks	35,000
12	Bridge Repairs	75,000
	TOTAL TOWN INCLUDING CARRY FORWARD	**4,886,147**

Town of Cornwall

Capital Budget 2023-24

Town Capital Funding 2023/24

	Funding Source	Budget 2023/24
1	Gas Tax/MSC	1,713,797
2	Active Transportation	1,140,559
3	Other Revenue	120,000
4	Capital from Operations	648,672
5	Long Term Debt	1,263,119
	TOTAL TOWN CAPITAL FUNDING	**4,886,147**

Minerva McCourt, Mayor — Date: March 22/23

Kevin Coady, CAO — Date: MARCH 23/23

CORNWALL WATER AND SEWER CORPORATION
2023-24 OPERATING BUDGET

	Budget 04/01/2022 to 03/31/2023	Forecast	Budget 2023/24
REVENUE			
CURRENT REVENUE			
Rate - Sewer	767,373.02	806,147.14	870,638.91
Rate - Water	741,231.00	747,077.93	806,844.16
Frontage - Sewer & Water	11,000.00	9,936.86	10,806.34
Interest - Sewer & Water	20,000.00	33,268.14	24,200.00
Total Sewer & Water Revenues	1,539,604.02	1,596,430.07	1,712,489.41
Sewer & Water Inspections	1,750.00	500.00	1,500.00
Misc. Income	0.00	2,486.85	0.00
Government transfers for capital	0.00	611,985.67	0.00
Contributions for Capital	0.00	2,138,605.80	0.00
MCEG Grant	302,591.61	314,184.39	300,442.83
TOTAL OTHER REVENUE	304,341.61	3,067,762.71	301,942.83
TOTAL REVENUE	**$ 1,843,945.63**	**$ 4,664,192.78**	**$ 2,014,432.25**
EXPENSE			
ADMINISTRATION			
Administrative Fee	100,000.00	100,000.00	100,000.00
Council Honorarium Allocations	23,217.18	23,372.09	28,603.76
Salaries	428,980.91	381,035.63	454,007.94
Benefits	68,348.03	57,671.56	76,916.28
Retirement Reserve	0.00	6,797.18	0.00
Amortization	380,177.60	497,739.90	391,511.00
Amortization - Intangible Assets	0.00	3,465.00	3,400.00
Debit Machine Charges	5,500.00	5,971.94	6,000.00
Insurance	44,342.58	45,919.05	49,000.00
Memberships	1,500.00	1,435.57	1,500.00
Equipment	5,000.00	3,515.77	4,500.00
Interest on Debt Retirement	67,655.18	94,346.88	117,323.30
Bad Debts	0.00	25,000.00	0.00
Sewer Maintenance	35,000.00	43,097.04	45,000.00
Lagoon Maintenance	15,000.00	10,613.95	15,000.00
Water Maintenance	50,000.00	44,964.01	50,000.00
Water Conservation Program	1,000.00	763.86	1,000.00
Water School - new	0.00	0.00	10,000.00
Water tests & Inspections	16,300.00	17,702.53	17,000.00
Property Taxes	4,010.09	3,889.98	4,200.00
Power - Sewer	96,900.00	96,368.52	99,259.58
Power - Water	75,732.00	77,688.34	80,018.99
Sub-total: Power	172,632.00	174,056.86	179,278.57
Uniforms	0.00	2,000.00	2,000.00
Office Supplies	2,500.00	6,204.03	5,500.00
Postage	13,000.00	14,454.81	13,000.00
Professional Fees -audit/accounting	10,000.00	11,948.50	11,000.00
Professional fees - legal	5,000.00	0.00	2,500.00
Professional fees - engineering	10,000.00	11,899.91	12,500.00
Professional fees - other	0.00	200.00	2,000.00

CORNWALL WATER AND SEWER CORPORATION 2023-24 OPERATING BUDGET			
	Budget 04/01/2022 to 03/31/2023	Forecast	Budget 2023/24
Information Technology	12,000.00	10,541.14	12,000.00
Professional fees - subtotal	37,000.00	34,589.55	40,000.00
Training & Development	5,000.00	5,275.93	7,500.00
Telephone & Pager	5,600.00	6,321.57	6,500.00
2017 GMC Sierra	5,000.00	4,019.24	5,000.00
2008 Victor Cargo Trailer	1,000.00	113.53	1,000.00
2012 Blower	500.00	500.00	500.00
2012 Bushhog	500.00	227.88	500.00
2008 4X4Chev Truck(purch. 2013)	14,000.00	12,512.88	13,000.00
2018 Ram Truck	7,500.00	7,332.68	7,500.00
2014 Magnum Mobile Generator	1,500.00	2,700.00	2,700.00
Subtotal Vehicles	30,000.00	27,406.21	30,200.00
TOTAL ADMINISTRATION	1,511,763.57	1,637,610.92	1,658,940.83
TOTAL EXPENSE	**$ 1,511,763.57**	**$ 1,637,610.92**	**$ 1,658,940.83**
INCOME INCLUDING CAPTIAL FUNDING	**$ 332,182.06**	**$ 3,026,581.86**	**$ 355,491.41**
ADJUSTED FOR FUNDS RECEIVED FOR CAPTIAL-OTHER GOVT	0.00	-2,750,591.47	0.00
FUNDS REMAINING FOR CAPITAL	**$ 332,182.06**	**$ 275,990.39**	**$ 355,491.41**
Capital Funded From Operations - Budgeted	332,144.53	332,144.53	355,239.76
Capital Funded From Operations -Unbudgeted	0.00	109,553.92	0.00
Funds Remaining	**$ 37.53**	**-$ 165,708.06**	**$ 251.66**
Amortization Funds	380,177.60	497,739.90	394,911.00
Used for Capital Debt Repayment	**$312,144.00**	**$277,657.19**	**324,123.02**
Capital Reserve Funding	**68,033.60**	**220,082.72**	**70,787.98**
Total Capital Reserve Funding	**$68,071.13**	**54,374.66**	**71,039.63**

Minerva McCourt (signature)

Minerva McCourt, Mayor

March 23/23

Date

Kevin Coady, CAO

MARCH 23/23

Date

Town of Cornwall Utility

Water and Sewer Capital Budget 2023-24

		Budget Amount and Funding
	Project	**Budget 2023/24**
UTILITY - Combined		
1	Extend Water/Sewer Services to Cornwall Rd - planning and surveys	100,000
2	Radios - base for emergency response	50,000
Utility - Sewer		
1	Rebuild Lift pumps	30,000
2	Generators	200,000
3	Diesel Fuel Tank	20,000
Utility - Water		
1	Water Meters - annual	15,000
2	New reservoir - Water Tower (New Wellfield)	4,245,829
	TOTAL UTILITY CURRENT YEAR	$ 4,660,829
Utility General - Carried Forward		
1	Water/Sewer Strategy	132,000
Utility - Sewer - Carried Forward		
1	North River Lagoon Berm Repair and Bypass - holdbacks	50,786
2	Cornwall Lagoon Upgrades and desludging - holdbacks	28,959
Utility - Water - Carried Forward		
1	Upsize water mains on Main Street - holdbacks	160,450
2	Wellfield Development - holdbacks	**521,662**
	TOTAL UTILITY AND CARRY FORWARDS	**$ 5,554,685**

*** Yellow items were committed in prior years and carried forward as not yet complete

Water and Sewer Capital Funding 2023/24

	FUNDING Source	**Budget 2023/24**
1	Gas Tax/MSC	**99,000**
2	ICIP	**3,588,349**
3	Capital from Operations	**355,240**
4	Long Term Debt	**1,512,096**
	TOTAL TOWN CAPITAL FUNDING	**5,554,685**

Minerva McCourt, Mayor — Date: March 23/23

Kevin Coady, CAO — Date: MARCH 23/23

TOWN OF CORNWALL 2024-25 PROPOSED CAPITAL PLAN					
Town of Cornwall Department	**Project**	**Infrastructure Project Description**	**Potential Funding Available**	**2024/25**	**Utility/Town Cost if Funding Approved**
Utility - Combined					
1	New Roundabout at Kingston Road/ Warren Grove Road/ Lakeview Drive	Realign water and sewer infrastructure with in roadway, water separate of services Lakeview/mobile home	MSC	165,000	82,500
2	Upgrade/Extend Services on Cornwall Road incl Fire Services Upgrades	Extend Cornwall Road Services to allow developments in the future. Includes ensuring services are fire rated - funding dependent	ICIP	6,460,988	1,730,109
Utility - Sewer					
1	New Crane Truck	Wastewater - Replacement of 1 Ton truck with crane. New Truck $80,000 and move crane body over or new truck with crane for $160,000	N.A.	80,000	80,000
Utility - Water					
1	New Meters			15,000	15,000
2	Northgate Building repairs	Water pumping station building in need of repair and maintenance		50,000	50,000
Parks - Rec					
1	Ballfield Lights at TFSC	Lower TFSC lights installed	MSC?	500,000	250,000
2	Parks/Recreation/Open Spaces Master Plan Implementation	Sport/Rec. Infrastructure - 100,000 to upgrade existing parks	ACOA MSC GTDA	350,000	166,944
3	Safety Netting East Wiltshire	Replacement of Netting		15,000	15,000
4	TFSC Parking/Paving	Parking Lot Paving - three years - 60k per year	1/3 Prov	60,000	40,000
5	New ATV	Replace 2017 ATV	N.A.	15,000	15,000
6	Vehicle Replace. - 2010 F150	N.A.	N.A.	40,000	40,000
7	Marianne Drive	Trail Connection	**AT**	40,000	40,000
8	Tranquility Trail Extension	Connectivity for Ferry Rd area	**AT**	185,000	92,500
Public Works					
1	Sidewalk/Paving repairs/Replacement	Repair existing paving or sidewalks within the Town	N.A.	25,000	25,000
2	Business Park Signage	General Sign with Spots for Business		10,000	10,000
3	Civic Center	Energy Audit Items incl Solar Panels, concrete floor	**Green Energy 80%**	600,000	120,000
Plan./Dev.					
1	Main Street Spatial Plan Implementation	Various	ACOA MSC GTDA	250,000	125,000
Admin.					
1	Transit-Capital Fleet Replacement	Public Transit, in conjunction with City and Stratford	ICIP Already Included	120,287	120,287

TOWN OF CORNWALL 2024-25 PROPOSED CAPITAL PLAN					
Town of Cornwall Department	**Project**	**Infrastructure Project Description**	**Potential Funding Available**	**2024/25**	**Utility/Town Cost if Funding Approved**
2	New Facility Planning	Planning for a potential multi-purpose facility	NA	150,000	150,000
TOTALS				**$ 9,131,275**	**$ 3,167,340**

Myr Minerva McCourt

Minerva McCourt, Mayor

March 23/23

Date

Kevin Coady, CAO

MARCH 23/23

Date

TOWN OF CORNWALL 2025-26 PROPOSED CAPITAL PLAN					
Town of Cornwall Department	**Project**	**Infrastructure Project Description**	**Potential Funding Available**	**2025/26**	**Utility/Town Cost if Funding Approved**
Utility - Sewer					
1	Utility Strategy Implementation	implementation of recommendations from Utility Strategy report (2022)	ICIP, MSC, Gas Tax	500,000	133,889
Utility - Water					
1	New Meters			15,000	15,000
2	New Fire Hydrants	Drinking Water	N.A.	15,000	15,000
3	Water Tower (Refurbishment)	Water - Water reservoir is needs to be refurbished or replaced	ICIP, MSC, Gas Tax	1,675,000	448,528
Parks - Rec					
1	Parks/Recreation/Open Spaces Master Plan Implementation	Sport/Rec. Infrastructure - 100,000 to upgrade existing parks	ACOA MSC GTDA	350,000	166,944
2	Main Street Spatial Plan Implementation	Various	ACOA MSC GTDA	250,000	125,000
3	RTV	Replace 2016 RTV	N.A.	30,000	30,000
Public Works					
1	Sidewalk/Paving repairs/Replacement	Repair existing paving or sidewalks within the Town	N.A.	25,000	25,000
2	Replace 2015 3/4 Truck	Replace 2015 3/4 truck with new truck with v-blade		75,000	
Plan./Dev.					
Admin.					
1	Transit-Capital Fleet Replacement	Public Transit, in conjunction with City and Stratford	ICIP Already Included	120,287	120,287
TOTALS				**$ 3,055,287**	**$ 1,079,648**

Mayor Minerva McCourt

Minerva McCourt, Mayor

March 23/23

Date

Kevin Coady, CAO

MARCH 23/23

Date

TOWN OF CORNWALL 2026-27 PROPOSED CAPITAL PLAN						
Town of Cornwall Department	Project	Infrastructure Project Description	Potential Funding Available	2026/27	Total	Town Cost if Funding Approved
Utility - Sewer						
1	Utility Strategy Implementation	implementation of recommendations from Utility Strategy report (2022)	ICIP, MSC, Gas Tax	500,000	500,000	133,889
Utility - Water						
1	Watermain Loop from Business Park to York Point Road	Water - Provide fire protection to North River area	ICIP, GAS Tax	780,000	780,000	208,867
2	New Meters			15,000	15,000	15,000
3	New Fire Hydrants	Drinking Water	N.A.	15,000	15,000	15,000
Parks - Rec						
1	Trail	Continued Trail Work	Gas Tax	450,000	450,000	225,000
2	Parks/Recreation/Open Spaces Master Plan Implementation	Sport/Rec. Infrastructure - 100,000 to upgrade existing parks	ACOA MSC GTDA	350,000	350,000	93,722
3	Town Facility	Multi-use Facility - pricing TBD based on study in 2024-25		?		?
Public Works						
1	Sidewalk/Paving repairs/Replacement	Repair existing paving or sidewalks within the Town	N.A.	25,000	25,000	25,000
Plan./Dev.						
1	Main Street Spatial Plan Implementation	Various	ACOA MSC GTDA	250,000	250,000	125,000
Admin.						
1	Transit-Capital Fleet Replacement	Public Transit, in conjunction with City and Stratford	ICIP Already Included	120,287	120,287	120,287
TOTALS				2,505,287	2,505,287	961,765

Minerva McCourt
Minerva McCourt, Mayor

March 23/23
Date

Kevin Coady, CAO

MARCH 23/23
Date

TOWN OF CORNWALL 2027-28 PROPOSED CAPITAL PLAN					
Town of Cornwall Department	**Project**	**Infrastructure Project Description**	**Potential Funding Available**	**2027/28**	**Town Cost if Funding Approved**
Utility - Combined					
1	Upgrade/Extend Services on Ferry Road incl Fire Services Upgrades	Extend Ferry Road Services to allow developments in the future. Includes ensuring services are fire rated - funding dependent	ICIP	4,600,000	1,231,778
Utility - Water					
1	Water Meter Project	Water -Install water meters for fair and equitable billing of services provide by town. Approx 1600 meters	MSC, Gas Tax	900,000	225,000
Parks - Rec					
1	Parks/Recreation/Open Spaces Master Plan Implementation	Sport/Rec. Infrastructure - 100,000 to upgrade existing parks	ACOA MSC GTDA	350,000	93,722
2	Outdoor Pavilion	Recreation - Community Enhancement, Farmers Market	ACOA, MSC	450,000	225,000
Public Works					
1	Trails	Ongoing expansion of multi-use trails	AT	750,000	375,000
Plan./Dev.					
1	Main Street Spatial Plan Implementation	Various	ACOA MSC GTDA	250,000	125,000
TOTALS				**7,300,000**	**2,275,500**

Minerva McCourt, Mayor

March 22/23
Date

Kevin Coady, CAO

MARCH 23/23
Date